

T i m e l i n g p	Name What is your personal or professional experience with nonprofit organizations? (100 words or less)	Nonprofits and Economic Development Given Montgomery County's current economic pressures, including uncertainty around federal and state funding, how do you see nonprofits contributing to the county's economic development, workforce stability, and fiscal resilience? How would you ensure they are recognized as essential entities within this ecosystem?	Nonprofits as Partners How often do you see the appreciation of the County's nonprofit partners, but in practice, county departments relate to nonprofits primarily as contractors and service providers. How would you engage nonprofits as strategic partners in addressing County priorities?	Prioritization and Decision-Making Please share an example of a time when you had to make a difficult funding or policy prioritization decision. How would that experience inform the way you prioritize investments in the nonprofit sector?	Future of Community Grants From 2025-2026, the County Council approved and convened a "This workgroup explored the current state of Community Grants, and made a number of recommendations for how they should be funded in the future. As County Executive, would you implement the Workgroup's recommendations as written? If not, explain what changes you would make."	Sector Capacity and Impact Recent community conversations connected to the attendees questioned whether there are too many nonprofits and whether greater coordination or strategic alignment could increase impact. How do you think County policymakers should address this issue while respecting nonprofit autonomy and community-driven solutions?	Data and Infrastructure How would you support strategic, comprehensive, and real-time data sharing between the county and nonprofit partners to better understand community needs and outcomes? What investments would you make in data infrastructure to support this work?	Protecting Vulnerable Communities What would you propose to protect and support members of our community who are most at risk due to current or anticipated federal policy changes? Is there a role in this response for nonprofits?
	<p>4/ Andrew Friedman</p> <p>As Council President and a lifelong county resident, I have spent my personal life and professional career partnering with the nonprofit sector to deliver effective outcomes for our most vulnerable neighbors. I have long been active in local nonprofit leadership, including as Board Chair of the Collaboration Council for Children, Youth, and Families. My longstanding commitment and work championing the county's nonprofits have been recognized by the Phyllis Campbell Newsome Public Policy Leadership Award from the Center for Nonprofit Advancement and the Jewish Community Relations Council Community Champion Award.</p> <p>I have centered my policy decisions on strategic partnerships, recognizing that the government cannot do it alone. I am especially proud of the endorsement of Chuck Short, who provided advice to every single Montgomery County Executive regarding needs and services for our County's most vulnerable people. He is a key figure in the development of Montgomery County's highly respected county-nonprofit partnership tradition and their role as the essential frontline for innovation, community trust, and effective social safety net service delivery. As County Executive, I will continue to rely upon Chuck's wisdom and experience in human services and nonprofit partnerships.</p>	<p>Nonprofits are not only essential service providers; they are also significant contributors to the County's economy, employing over 10% of our workforce and adding billions to our GDP. In this era of federal uncertainty, the sector provides the stability and resilience our county needs and on which our residents rely. I will ensure they are recognized as essential partners by including nonprofit leaders in the development of our county's consolidated Economic Development Strategy. It is essential that we view our nonprofits as partners in service delivery, not simply as voiceless vendors. They are employees, subject to the same regulatory challenges and cost burdens faced by for-profit employees. In order to fulfill their essential missions, they must be able to function as businesses.</p>	<p>We must move beyond a transactional "contractor" relationship toward a fair, strategic partnership. As County Executive, I will engage leaders at the conceptual and drafting stage of policy and program development, rather than just the implementation stage. The unified leadership has been especially painful in the Community Grants process, which lacks clear, consistent, and effective direction. As an example, you are aware of the cumbersome and onerous County reimbursements, which often requires organizations to borrow against a line of credit simply to carry out a county service contract. This was intended for contractual relationships with well-resourced for-profit agencies, not community-based organizations, often operating on a month-to-month cash flow basis. It simply makes no sense and doesn't deliver the best outcomes for our most vulnerable residents. Instead, we can move towards a "best-of-service" style model, more akin to the federal government. Nonprofits aren't trying to make profits, but they can't afford to pay their bills if they're being asked to operate at a loss or if it takes months or more to get paid for the work.</p> <p>I will also work to streamline the procurement and contracting process to reduce the administrative burden on our partners, ensuring that their time is spent on mission rather than on unnecessary paperwork. My goal is to create a culture of collaboration where nonprofits have a permanent seat at the table in our budget and policy-making processes. I will explore a separate financial relationship with our nonprofit partners which ideally will not function within the County's regulation-heavy procurement system.</p>	<p>A difficult prioritization moment occurred during the FY26 budget cycle. While facing calls for a significant property tax hike, I sought to hold the line on taxes while simultaneously securing record funding for public schools, housing, and critical human services. I prioritized these investments by utilizing my fiscal and economic policy background, identifying opportunities to be more creative in funding for public schools, and working collaboratively with colleagues to focus resources where they matter most. This experience informs my approach to the nonprofit sector. I will prioritize better processes that deliver effective results, and fair funding for organizations that demonstrate clear, data-driven outcomes and those that reach our most vulnerable neighbors who are being priced out of our community.</p>	<p>I am committed to the spirit of the Advisory Workgroup's recommendations and agree with a move toward more strategic, multi-year funding to support the stability and sustainability of our nonprofit partners. I believe our nonprofit partners deserve a seat at the table and will seek to maintain active engagement with nonprofits through a standing "consultation group." I believe we must maintain enough flexibility to respond to sudden community crises, just as I did working with Kate Stewart and Marilyn Balcombe to craft the \$7.75 million emergency relief package to support our nonprofit partners as we navigated the federal shutdown and dramatic federal reductions to safety-net services. As Executive, I will implement a system that balances long-term stability for nonprofit partners with an open, competitive process for emerging organizations that bring new and creative solutions to our challenges.</p>	<p>I want to commend my Council colleagues, the Office of Grants Management, and the workgroup members who have worked on this work. The Community Grants process has needed a serious strategic review for years, and the workgroup represents significant input from the people closest to it.</p> <p>As County Executive, I will give the workgroup's recommendations a thorough, good-faith review. I will also work with the Council and the nonprofit sector to implement reforms that make the process more transparent, more equitable, and easier to navigate - especially for smaller and emerging organizations. I will take a hard look at implementation, fiscal impact, and how the impacted population may see the take effect. If I have concerns or want to refine specific recommendations, I will say so publicly and engage the Nonprofit Liaison and the broader sector in that conversation, rather than making changes behind closed doors.</p>	<p>The question of whether there are "too many" nonprofits should be answered by the infrastructure for nonprofits to collaborate more effectively. I will incentivize partnerships and "hub" models - like the food assistance hubs I've supported - that allow smaller organizations to share administrative costs and data while maintaining their unique community-driven missions. We want impact, and that comes from supporting a diverse, healthy ecosystem. Ultimately, county resources will be challenged, and philanthropic dollars will be harder to raise as needs in our community grow, so we must work together across sectors to be more efficient and strategic. That's the only way we can maintain services and maximize impact at a time when it will be needed more than ever.</p>	<p>Information is the key to accountability. I will invest in a shared data infrastructure that allows for real-time data sharing between the county and nonprofit partners while strictly protecting resident privacy. This includes a top-to-bottom review of the Office of Grants Management to promote better transparency into how funds are utilized and whether outcomes are achieved. By creating a common "dashboard" for community needs, we can move from being reactive to being proactive in how we allocate resources and address service gaps.</p> <p>Information is also key to accountability. I will invest in a shared data infrastructure that allows for real-time data sharing between the county and nonprofit partners while strictly protecting resident privacy. This includes a top-to-bottom review of the Office of Grants Management to promote better transparency into how funds are utilized and whether outcomes are achieved. By creating a common "dashboard" for community needs, we can move from being reactive to being proactive in how we allocate resources and address service gaps.</p> <p>Information is also key to accountability. I will invest in a shared data infrastructure that allows for real-time data sharing between the county and nonprofit partners while strictly protecting resident privacy. This includes a top-to-bottom review of the Office of Grants Management to promote better transparency into how funds are utilized and whether outcomes are achieved. By creating a common "dashboard" for community needs, we can move from being reactive to being proactive in how we allocate resources and address service gaps.</p>
	<p>4/ Evan Glass</p> <p>Prior to my time on the Council, I served as Executive Director of Gandhi Brigade Youth Media (now Action Youth Media), an after-school program in Silver Spring that empowered immigrant and low-income students through journalism and civic engagement. I know what it means to write grants, stretch a small budget, and rely on community partners. Most importantly, I know what it is like to work with County government and the Department of Procurement to receive the reimbursements and payments that our nonprofits deserve through their work. Additionally, I have served on the board of directors for Montgomery Housing Partnership, Conservation Montgomery, Equally Maryland and a number of other nonprofit organizations. As a Councilmember, I have championed budget investments in nonprofit sectors and worked alongside hundreds of organizations delivering services across Montgomery County.</p>	<p>Nonprofits are essential partners because they do essential work. Nearly 10 percent of the workforce in the DC region is in the nonprofit sector. The work is broad, deep and tremendously impactful. The impacts of the Trump administration have also increased the needs of our residents in Montgomery County. Our unhoused population is five times higher. Food insecurity has risen dramatically. Our LGBTQ+ population is feeling unsafe. And thousands of federal workers and contractors have lost their jobs. All of this uncertainty has made the work of our nonprofit sector even harder. We must support our nonprofits not to just fill the gaps, but to hold our community together in face of so many assaults to the values we hold dear. As County Executive I will continue supporting our nonprofit sector as work to streamline our government processes so the work can be done and provided much easier.</p>	<p>I have experience with both sides of this partnership. I know how difficult it can be to work with the county as a nonprofit executive; we have both a practical and moral responsibility to improve this relationship. We trust nonprofit partners to fulfill vital governmental services, but often do not include them in the planning process. We need to include our nonprofit partners sooner, rather than merely consulting them after decisions are made. Bringing our partners together at the onset of new programs rather than just before implementation will lead to dramatically better relationships between Montgomery County government and our nonprofit partners. Teamwork is essential to effective systems that lead to the best outcomes for all our residents.</p>	<p>The unbalanced budget we just received from the County Executive may be the most difficult example I have experienced on the Council. The stakes are so high for our residents. At a time when lives are at risk, from the local to national level, the County Executive is asking our residents to give even more when they are hurting the most. This means every budget decision we make must be taken seriously. Every expenditure must be examined carefully, holding us up our Montgomery County values and looking through our eyes to identify the winners and losers. This approach has reinforced my empathy and appreciation for our hardworking nonprofit leaders, and also the need for greater clarity from the beginning of the budget process. As County Executive, I will work tirelessly to provide our residents with the best services we can, but I will also work closely to ensure my budget is communicated well, makes sense to our nonprofit partners and is fully transparent.</p>	<p>I want to commend my Council colleagues, the Office of Grants Management, and the workgroup members who have worked on this work. The Community Grants process has needed a serious strategic review for years, and the workgroup represents significant input from the people closest to it.</p> <p>As County Executive, I will give the workgroup's recommendations a thorough, good-faith review. I will also work with the Council and the nonprofit sector to implement reforms that make the process more transparent, more equitable, and easier to navigate - especially for smaller and emerging organizations. I will take a hard look at implementation, fiscal impact, and how the impacted population may see the take effect. If I have concerns or want to refine specific recommendations, I will say so publicly and engage the Nonprofit Liaison and the broader sector in that conversation, rather than making changes behind closed doors.</p>	<p>We should be proud to have more volunteers than anywhere else in the country. This is an incredible testament to the generosity of our community. I do believe we must have greater coordination and strategic alignment so organizations with similar missions are not competing for grants, but addressing the unaddressed or under-addressed needs they are best equipped to meet. All our nonprofits must have the resources, the partnerships, and the operating environment they need to do their work well. A small, community-based organization serving a specific population is not automatically redundant just because a larger organization works in the same field. Often it is the only door that the impacted population may see.</p> <p>I will look for ways to support back-office capacity sharing, fund coverings by issue area and by geography that give organizations the time and space to find collaboration opportunities themselves, and use county grant criteria to reward genuine partnership and shared outcomes rather than forcing alignment from the top down. Strategic alignment works when it is led by the sector. The county's job is to create the conditions for it, not to dictate the result.</p>	<p>Right now, nonprofits and county agencies are often working off different data, in different systems and on different timelines. That makes it harder to spot emerging needs, harder to measure what is working, and harder to make the case for sustained investment.</p> <p>I will work with the nonprofit sector and with county departments to improve data sharing in practical ways and with the latest, most tested platforms that make the best sense for our organizations. That includes building common definitions for the population and outcomes we care about, reducing duplicate reporting where nonprofits are already submitting the same information through other channels, and looking for opportunities to modernize the systems used by agencies that interface heavily with nonprofit partners. I will also work with our neighboring jurisdictions to make sure information is shared. So many of our nonprofit clients travel around the region seeking services and rapid-response support for immigrant families, to food assistance, emergency rental assistance, behavioral health care, and housing for residents experiencing homelessness.</p> <p>I will partner directly with the sector on a coordinated county response so we are not duplicating effort or leaving gaps, address the root causes of the challenges our impacted residents face, and work with the Council and our state and federal delegations to identify resources to sustain the most critical safety-net services. Nonprofits cannot be expected to backfill federal failure on their own. They are partners in a county-wide response, and I will treat them that way. I will also continue to fight the Trump administration with my legislation in every way I can.</p> <p>The federal government is dismantling the safety net that millions of Americans depend on. They are cutting programs, destabilizing agencies, firing federal workers, and chipping off the funding that keeps nonprofit providers in this county afloat. This is a moment without precedent in our lifetimes, and Montgomery County has to stand up and boldly assert it.</p> <p>Our nonprofit providers are on the front lines delivering services on the ground. That starts with making sure nonprofits have the technology and operational resources to participate. A lot of smaller organizations are working with outdated systems and don't have the resources to meet modern data security requirements on their own. The County could provide technical assistance to help close that gap.</p> <p>I believe any data sharing has to protect the nonprofit sector and make sure grant funding doesn't disappear during the transition. What we shouldn't do is force consolidation from the top down.</p> <p>We also need to look at our own side of this. County departments work with nonprofits through different systems, different timelines, different rules. If we want better coordination in the sector, we should start by making it easier to work with us.</p>	
	<p>4/ Will Jawando</p> <p>My personal and professional life has been shaped by nonprofits. I founded Our Voices Matter Maryland, a social justice nonprofit building civic engagement and underrepresented communities, and co-founded the African Immigrant Caucus. I created and served as the first Executive Director of Summer R.I.S.E., a youth workforce program that has connected thousands of Montgomery County students with career experiences since 2017. On the County Council, I chair the Education and Culture Committee, where I work closely with dozens of nonprofit partners delivering services to children, families, and communities across the County.</p>	<p>Nonprofits are not a charitable add-on to our economy. They are our economy. Thousands of organizations in Montgomery County employ tens of thousands of people and generate billions in revenue and wages every year. Beyond the numbers, nonprofits are a stabilizing force in our economy. They keep food on tables, kids in care, seniors in their homes, and immigrants in legal status. That stability is economic resilience.</p> <p>As County Executive I will put that reality front and center. I will formally recognize the nonprofit sector as a strategic industry alongside life sciences, IT, and advanced manufacturing, with a dedicated workforce strategy through WorkSource Montgomery and inclusion in the master planning and capital pipeline. I will designate a Nonprofit Liaison in the Executive's office, as the Advisory Workgroup recommended. The sector needs one front door and a seat at the table when we are making decisions that affect them. And I will work to make progress on a problem we have not solved: nonprofit workers in Montgomery County often cannot afford to live in the communities they serve. That is a workforce stability challenge that the next County Executive has to take seriously.</p>	<p>The core problem is that nonprofits get called in after decisions are made. A department sets its strategy, writes an RFP, and then nonprofits go to execute. That's not partnership. That's subcontracting. Real partnership means nonprofits are in the room when we set strategy, not after we write the purchase order.</p> <p>I've seen what happens when we do this right. During the Council's work on the Public Service Support Package, nonprofit leaders told us what federal cuts would mean before our own agencies had caught on. They were right. They saw it first because they are closest to the people we serve. That should be the rule, not the exception.</p> <p>As I mentioned, I will establish a Nonprofit Liaison in the County Executive's office to carry the cross-departmental relationship and make sure agencies are consistent in how they work with nonprofits. But structure alone won't fix this. The terms have to be fair too. Nonprofits cannot absorb the rising cost of doing business with the county who contract values stay flat.</p> <p>I will push to align procurement and grant cycles so nonprofits aren't laying off staff in July, waiting for paperwork in September. And I will prioritize fixing the chronic delays in county payments. No nonprofit provider should have to take out a line of credit or other measures because they can't count on the county to pay on time.</p>	<p>Early in COVID, the Council and County Executive approved \$10 million in emergency cash assistance for residents who were shut out of federal and state relief, including undocumented families. That was a real prioritization decision. Budgets were under enormous pressure, and the program drew a lawsuit from Judicial Watch arguing we had no legal authority to spend public dollars this way. We defended it because it was the right thing to do, and we won in federal court.</p> <p>But here is the part that matters for this question: we could not have delivered that money without our nonprofit partners. We had to rely on them and their networks to identify eligible families and get the assistance out the door. They had the trust, the language capacity, and the community relationships that county agencies did not have on their own. That was a genuine partnership, not a vendor relationship.</p> <p>That experience reinforced what I already believed: when government needs to reach the people who need help most, nonprofits are not an add-on. They are essential infrastructure. As County Executive, I will treat them that way.</p>	<p>The Advisory Workgroup did serious, consensus-driven work, and I respect what they produced. As County Executive, I will use it as my starting point.</p> <p>I support the core structural recommendations. I will create the Nonprofit Liaison position in the Executive Branch as the primary point of contact between the County and the nonprofit sector. I will maintain the Community Grants NDA as a protected funding source rather than distributing it into departmental budgets, because the organizations and individuals who put them at risk of being redirected. And I will establish the Community Grants Board to bring community insight into funding priorities while maintaining Executive and Council decision-making authority.</p> <p>I also take seriously the Workgroup's recommendations on equity and access. Smaller, community-based organizations, especially those serving historically underserved populations, face real barriers to accessing county funding. Simplified applications, multilingual outreach, technical assistance, and tiered funding categories to small organizations are not competing head-to-head with large ones are not extras. If we want better coordination in the sector, we should start by making it easier to work with us.</p>	<p>I think we have to be careful with this question, because there is a version of it that ends up being a reason to defend the smaller organizations in favor of the bigger, more connected ones. I don't think that's the intent here, but I've seen it happen.</p> <p>The question shouldn't be whether there are too many nonprofits. It should be whether the people who need help are getting it. A family in Wheaton or Largo Park doesn't care how many organizations are out there. They care that someone shows up who speaks their language and knows their neighborhood.</p> <p>Where the County can help is making it easier for organizations to work together when they want to. Some nonprofits have merged or partnered up on their own, and that can work well when it's their choice. The County should support that with planning resources and make sure grant funding doesn't disappear during the transition. What we shouldn't do is force consolidation from the top down.</p>	<p>Right now, nonprofits face demand spikes on rental assistance, food, legal services, and behavioral health before our county data picks it up. We don't always have a good way to get that information into county decision-making fast enough to act on it.</p> <p>As County Executive, I will continue to work with the nonprofit sector to build better data sharing between county agencies and the organizations delivering services on the ground. That starts with making sure nonprofits have the technology and operational resources to participate. A lot of smaller organizations are working with outdated systems and don't have the resources to meet modern data security requirements on their own. The County could provide technical assistance to help close that gap.</p> <p>I believe any data sharing has to protect the nonprofit sector and make sure grant funding doesn't disappear during the transition. What we shouldn't do is force consolidation from the top down.</p> <p>We also need to look at our own side of this. County departments work with nonprofits through different systems, different timelines, different rules. If we want better coordination in the sector, we should start by making it easier to work with us.</p> <p>Information is also key to accountability. I will invest in a shared data infrastructure that allows for real-time data sharing between the county and nonprofit partners while strictly protecting resident privacy. This includes a top-to-bottom review of the Office of Grants Management to promote better transparency into how funds are utilized and whether outcomes are achieved. By creating a common "dashboard" for community needs, we can move from being reactive to being proactive in how we allocate resources and address service gaps.</p> <p>Information is also key to accountability. I will invest in a shared data infrastructure that allows for real-time data sharing between the county and nonprofit partners while strictly protecting resident privacy. This includes a top-to-bottom review of the Office of Grants Management to promote better transparency into how funds are utilized and whether outcomes are achieved. By creating a common "dashboard" for community needs, we can move from being reactive to being proactive in how we allocate resources and address service gaps.</p> <p>Information is also key to accountability. I will invest in a shared data infrastructure that allows for real-time data sharing between the county and nonprofit partners while strictly protecting resident privacy. This includes a top-to-bottom review of the Office of Grants Management to promote better transparency into how funds are utilized and whether outcomes are achieved. By creating a common "dashboard" for community needs, we can move from being reactive to being proactive in how we allocate resources and address service gaps.</p>	

T I m e s t a r t p	Name What is your personal or professional experience with nonprofit organizations? (100 words or less)	Nonprofits and Economic Development Given Montgomery County's current economic pressures, including uncertainty around federal and state funding, how do you see nonprofits contributing to the county's economic development, workforce stability, and overall resilience? How would you ensure they are recognized as essential entities within this ecosystem?	Nonprofits as Partners County leaders often speak to their appreciation of the County's nonprofit partners, but in practice, county departments relate to many nonprofits primarily as contractors and service providers. How would you engage nonprofits as strategic partners in addressing county priorities?	Prioritization and Decision-Making Please share an example of a time when you had to make a difficult funding or policy prioritization decision. How would that experience inform the way you prioritize investments in the nonprofit sector?	Future of Community Grants From 2025-2026, the County Council appointed and convened a "This workgroup explored the current state of Community Grants, and made a number of recommendations for how they should be funded in the future. As County Executive, would you implement the Workgroup's recommendations as written? If not, explain what changes you would make."	Sector Capacity and Impact In recent community conversations connected to the attendees questioned whether there are too many nonprofits and whether greater coordination or strategic alignment could increase impact. How do you think County policymakers should approach this issue while respecting nonprofit autonomy and community-driven solutions?	Data and Infrastructure How would you support strategic, comprehensive, and real-time data sharing between the county and nonprofit partners to better understand community needs and outcomes? What investments would you make in data infrastructure to support this work?	Protecting Vulnerable Communities What policies would you propose to protect and support members of our community who are most at risk due to current or anticipated federal policy changes? Is there a role in that response for nonprofits?
4	<p>Peter James</p> <p>Member Kappa Alpha fraternity ran and worked on ~12 charity drives</p> <p>Past member American Hellenic Educational Progressive Association - AHEPA</p> <p>3 charity drives & events</p> <p>Member 4x past president Germantown Kiwanis dozens of charity drives, work project and events</p> <p>Won tri-state membership growth award as president</p> <p>Developed dozens of CRM and other IT systems for a variety of charities and trade associations.</p> <p>Founded and ran Fruits Fruits Farms for seven years. Ran internship program teaching technologies to lower local food production costs & eliminating pesticide & synthetic fertilizer use. Provided all produce to food banks. Install 3 hydroponics systems in 3 - see facebook.com/robogrow</p> <p>Mentored interns from local colleges. MCPS high schools, Summer Rise, Montgomery County Conservation Corps and AmeriCorp.</p> <p>Developed U of DC's hydroponics program, taught course, ran summer camps no placed hydroponics systems in 2 east of Anacostia River food deserts.</p> <p>Member, presenter and worked on various project with MoCo Makers, and with Rockville Science Center.</p> <p>Worked with large international charity on getting 100K free electric vehicles for Montgomery County's low income households. Marc Erlich turned us down even though it would've costed the County anything.</p> <p>Performed dozens of pilots, studies and developed systems for national, state and local governments. ie. smart crosswalk study fr MD SHA & micro positioning of vulnerable road users pilot for NYDOT.</p> <p>Various Personal cleanups, protests, etc</p>	<p>First of all we need to change our "Jobs" paradigm as over the next 4 years AI will displace most workers.</p> <p>I will be working with nonprofits on food, housing and healthcare</p> <p>This would include non-profits like:</p> <ul style="list-style-type: none"> - Mama Foods, SHARE Food network and the Food Council to deploy robotics greenhouse and robotic farms in communities, the AG reserve and AG zones. - Habitat for Humanity's to use robots to build homes and redirect monies spent on HOV from subsidizing rental to subsidizing home ownership. - Healthcare non-profits to deploy "jifty lube" like MRI scan based preventive medicine community health clinics. I also will identify charities that can better address causes and not just treat symptoms on the worsening mental health crisis. Particularly in young adults and children. <p>Developed U of DC's hydroponics program, taught course, ran summer camps no placed hydroponics systems in 2 east of Anacostia River food deserts.</p> <p>Member, presenter and worked on various project with MoCo Makers, and with Rockville Science Center.</p> <p>Worked with large international charity on getting 100K free electric vehicles for Montgomery County's low income households. Marc Erlich turned us down even though it would've costed the County anything.</p> <p>Performed dozens of pilots, studies and developed systems for national, state and local governments. ie. smart crosswalk study fr MD SHA & micro positioning of vulnerable road users pilot for NYDOT.</p> <p>Various Personal cleanups, protests, etc</p>	<p>I will work with non-profits that have a demonstrable track record of being more cost effective than government at providing services and impacts. I will provide these partners with technology an other technical assistance to gain inefficiencies and scale.</p> <p>Have cultural advantages at address at risk populations like immigrants, elderly, disabled, etc. Given the large diverse population, I would partner with entities that speak the language and understand the cultural subtleties of these diverse populations.</p> <p>Because, I will be generating additional billions in non-tax revenue, the County will be able to afford to have the best social services support system in the world.</p> <p>I used the Pareto principle on most projects over my 50 year career.</p> <p>That guy given that a horrendous economic collapse is certain to occur in the next four years, on first feeding our population, then housing and then health care in that order.</p> <p>Only, after those are accomplished will I go further on transportation an community maker spaces two provide personal worth and fulfillment to people that no longer have or need jobs.</p>	<p>When Apple asked us (DFEX) to develop a Hewlett Packard terminal emulator for the Macintosh. They said they had two other companies working on a product and they had a two year head start.</p> <p>I applied the Pareto 8-/20 rule. Vifredo Pareto found that in most situation solve 20% of a problem can result in 80% of the benefit. The trick is identifying that 20% of each problem that has the biggest bang for the buck.</p> <p>Luckily, we have 200+ HP customers and I sent each customer a list of the the 150 features in an HP terminal. I asked them to pick the top 20 features they wanted most and to order those features in their desired priority. From that data, I implemented those 20 features and released the product. We beat the other two companies to market and captured virtual all the market.</p> <p>I used the Pareto principle on most projects over my 50 year career.</p> <p>That guy given that a horrendous economic collapse is certain to occur in the next four years, on first feeding our population, then housing and then health care in that order.</p> <p>Only, after those are accomplished will I go further on transportation an community maker spaces two provide personal worth and fulfillment to people that no longer have or need jobs.</p>	<p>These links did work in my copy of the form. So I am unable to answer this question. I have work collaboratively with clients and Kiwanis club members. I feel strongly that ton sharpens iron and that "I can see far by sitting on the shoulders of giants".</p> <p>That said, I have built a career by being the little kid who tells the Emperor he has no clothes. There is a well know effects of group think referred to as the "Delphi Effect".</p> <p>A pledge in my college fraternity, our president and my "big brother" gave us a survival scenario. It went like this: "If your plane went down in the Arctic, and you could only save 10 or 20 items, Which ten items would you save and in which order would you save them.</p> <p>While I scored the highest of all pledges compared to a panel of survival experts, but another team scored better than my team as a group. This was a valuable lesson that served me well in my career.</p> <p>Research on the Delphi method has also shown that panels of experts tend to throw not only the worst ideas but some of the best ideas as well. This is purported to be due to group members not to be seen as foolish or reckless.</p> <p>One such experience happen to me when I proposed a multi-processor chip to DARPA. One reviewer rejected the proposal because it didn't fit on the "price performance" curve. As most high performance processor chips have high cost and low performers have lower costs. Several other reviewers said the same things. But in the case of my chip I had high performance at a low cost.</p> <p>The reviewers were DOD and DOD contractor scientists mostly east coast. This would have never happened in Silicon Valley.</p> <p>So my response to this questions depends on the suggested.</p> <p>However, it has been my experience in working with Montgomery county advisory boards that they all seem to "popular wisdom" which is an oxymoron to me. An example is the advisory panels on environmental issues. They all recommend to promote composting and spreading compost and other materials like bio-char on the surface of crop fields.</p> <p>These advisory board members are typically not scientist by members of non-profit advocates. In reality composting in open air and placing these materials is bad for the environment. The majority of carbon and nitrogen gets off-gassed into the atmosphere. Exactly what you don't want.</p>	<p>I believe that is not that there are too many non-profits, but there are too many for profit operations masquerading as non-profits. There is one local affordable housing none profit who's CEO make \$80K a year and the next two executive make \$500K a year.</p> <p>There's another local renter's advocacy non-profit that has nearly all funds go to executive salaries, don't seem to provide and monetary assistance to renters and violate political interference IRS laws.</p> <p>They have a disproportionate "lobbying" budget that ends up in elected officials that are providing grant money. There appears to be over 6500 non-profits in MoCo.</p> <p>I will be developing a automated forensics auditing for the county's operations. I would required all non-profits applying for grants to undergo a forensic accounting audit.</p>	<p>I have been filing MPiAs with many county agencies and have gotten zero fulfilled requests for data.</p> <p>As county executive all county data will be accessible to every resident through a 3D digital twin video gamified online interface. The only redacted data will be citizen data not receive county funds for privacy.</p> <p>The core of my plan for the County is to replace all proprietary software, database and cloud services with either open source or County developed software and systems.</p> <p>Using safe AI and my 7 verb data base language anyone will be able to pull custom data reports from all County maintained data.</p>	<p>One reason I am running for County Executive is because I asked the Council Council to cut off the traffic and doorbell camera and license plate reader feeds to ICE.</p> <p>I only got a single response from and Evan's aid who said State regulations protect residents privacy. Apparently, he didn't bother to read the regulations, because they require the video feeds and data be sent to Maryland's fusion center in Harover. This is were ICE and contractor's like Palantir obtain the data to track not just undocumented residents but everyone.</p> <p>Palantir is Peter Thier's company that developed what the call the "XII Chair". It is an AI its used in Gaza to find, track and kill terrorists with out the need to involve human review. Of course it AI makes mistakes and has kill kids playing soccer, aid workers and probably the girl's school in Iran.</p> <p>Palantir used the system to invade Venezuela, attack Iran, find and capture people for ICE.</p> <p>Palantir has a partnership agreement with Oracle that use AI to create physiographic profiles database from CBS, Paramount and TK Tok viewer streams and the near monopoly of Oracle databases in virtually every industry.</p> <p>The County, MCPS, WSSC and probably the MNCPP all use Oracle. So every citizen transaction, each student grade, answers on tests, behavioral incidents are fed to Larry Ellison's AI and forward to all government intel and DOW operatives, including contractors. Palantir with access to our voter records is used by the IRS to pick who to audit, DHS to decide which claims get declined and certainty which non-profits and jurisdictions will receive grants.</p> <p>I meet Marc Erlich at an event last Friday and he said he won't cancel the contract with Oracle and that the County can't do without Oracle. Not only is the County eliminating our privacy and giving the techno-fascist Trump oligarchs all our data, its is paying them to take it.</p> <p>The County also uses the same data center as ICE. The County and MCPS pension funds are investing in these Dark enlightenment companies. These are the people that are saying they want to replace democracy with a corporate style dictatorship. In fact they have setup a corporate dictatorship in Honduras called Prospera.</p> <p>At half a dozen forums, my 3 council member opponents have said a word about these issue.</p>