



Develop stakeholder engagement / education & awareness opportunities for all stakeholder groups: BUSINESS | EDUCATION | NONPROFITS | GOVERNMENT | ELECTED OFFICIALS | PHILANTHROPY | PARENTS | PROVIDERS

**SEPTEMBER & OCTOBER**  
Initiate stakeholder engagement process. Conduct research, outreach & planning necessary to develop actionable recommendations.

Bring on consultants with expertise in public-private governance structures, pooled-funding mechanism, stakeholder engagement, and communications.

Work with **Office of Legislative Oversight (OLO)** to ascertain legal status of existing entities identified to have capacity to serve as a coordinating entity.

Work with **Clear Impact** to develop outcome measures & performance indicators for potential coordinating entities.



**Meet with Entity Advisory Group to share initial findings prior to convening stakeholders.**



**Ongoing outreach to identified existing entities:**

Children's Opportunity Fund | Montgomery County Collaboration Council | Early Childhood Coordinating Council



MMF has assembled a "Kitchen Cabinet" that will meet frequently to provide guidance & coordinate efforts.

**milestone meeting**

**LATE OCTOBER**  
Convene stakeholders – providers, parents, nonprofits, philanthropies, educational institutions, and county government (including MCPS) – to present initial findings and key principles / criteria for an ECE coordinating entity.

**Incorporate feedback from stakeholder gathering into findings.**



Share updated findings based on stakeholder engagement with Entity Advisory Group, in advance of presenting draft recommendations to business and philanthropic leaders.



**NOVEMBER**  
Based on findings and feedback, write draft recommendations.



**NOVEMBER & DECEMBER**  
High levels of ongoing engagement with ALL stakeholder groups to share the evolving vision and invite additional feedback.



Throughout the process, MMF Co-Chairs and Leadership Group will be apprised of progress.



**EARLY DECEMBER: Incorporate feedback from all stakeholders, including business leaders, into the draft recommendations.**

**milestone meeting**

**LATE NOVEMBER**  
Convene business and corporate leaders to present draft recommendations.



Present updated draft recommendations to Entity Advisory Group.



Present updated draft recommendations to MMF Leadership Group.

**MID-DECEMBER**  
Incorporate feedback from AG & LG into final recommendations for a Public-Private ECE Coordinating Entity.



Draft recommended governance structure, board composition, start-up goals, mission & vision, fiduciary responsibilities, and accountability measures.



Send communication to stakeholders about anticipated presentation



**LATE DECEMBER**  
Present Recommendations to Montgomery County Council